

Combined Risk Register – Uphall Community Trust with Kings Church West Lothian

Risk Area	Risk Description	Likelihood	Impact	Mitigation Measures (In place, planned, available if needed)
Political	Community Asset Transfer (CAT) delayed or rejected	Medium	High	<ul style="list-style-type: none"> • Maintain strong council engagement; • We have significant concern if CAT not successful.
Economic	Loss of existing user groups (below 90% retention)	Medium	High	<ul style="list-style-type: none"> • Transitional subsidy fund; • Regular communication; • Flexible pricing available to trust • Recruitment of new lets • Strong participation already in place from users
Economic	Underperformance of new income streams (new users, classes)	Low–Medium	Medium	<ul style="list-style-type: none"> • Marketing campaigns; • Explore future partnerships; • Pricing review • Adaptive staffing plan
Economic	Rising operational costs (utilities, maintenance)	Medium	High	<ul style="list-style-type: none"> • Good reserves in place • Pursue grants for efficiency; • Review cost-saving options • Staffing vs volunteering can be adapted.
Economic	Over-reliance on Kings Church contributions	Low	Medium	<ul style="list-style-type: none"> • Strategy in place to diversify income; • 99-year lease already planned; • Shared governance creates strong safeguard
Social	Demand for support exceeds capacity	Medium	Medium–High	<ul style="list-style-type: none"> • Activity prioritisation; • Partnerships with agencies to signpost to additional funding sources
Social	Loss or burnout of volunteer base	Medium	Medium	<ul style="list-style-type: none"> • Large number of volunteers already participating • Volunteer Training • Recognition and support • Future volunteer manager could be part of staffing

Technological	Data protection or GDPR breaches	Low	High	<ul style="list-style-type: none"> • Implement privacy policy; • Training and secure systems in place.
Legal	Governance failure or OSCR non-compliance	Low	High	<ul style="list-style-type: none"> • Trustee training; • Clear constitution; • external advice as needed
Legal	Building compliance issues	Medium	High	<ul style="list-style-type: none"> • Experienced stakeholders; • Regular inspections; • Safety policies; • Capital repair budget
Environmental	Building deterioration	Medium	High	<ul style="list-style-type: none"> • Maintenance plan; • Reserves in place; • Sustainable finances planned; • Renovation grants;
Environmental	Energy inefficiency	Medium	Medium	<ul style="list-style-type: none"> • Environmental funding; • renewables; energy monitoring